

STATE OF NEW YORK  
PUBLIC SERVICE COMMISSION

Proceeding on Motion of the Commission as to  
the Rates, Charges, Rules and Regulations of  
Consolidated Edison Company of New York for  
Electric Service

Case 07-E-0523

DIRECT TESTIMONY AND  
EXHIBIT  
OF  
TARIQ N. NIAZI

Dated: September 7, 2007  
Albany, New York

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1 Q. Please state your name, title and business address.

2 A. Tariq N. Niazi, Chief Economist, New York State Consumer Protection Board  
3 (“CPB”), Suite 2101, Five Empire State Plaza, Albany, New York 12223.

4  
5 Q. Mr. Niazi, please summarize your background and experience.

6 A. I passed my candidacy examination, completed all required course work and  
7 passed all comprehensive examinations in the Doctoral Program in Managerial  
8 Economics at Rensselaer Polytechnic Institute. I have a Master's Degree in  
9 Economics from the State University of New York at Albany. I also received a  
10 Master's Degree in Public Administration from Punjab University in Pakistan and  
11 a Bachelor's Degree in Economics and Political Science at Forman Christian  
12 College in Pakistan.

13 I have been employed by the CPB since March 1981, first as an  
14 economic consultant and then as a rate analyst. Later, I was promoted to the  
15 position of Principal Economist. I was appointed to my present position in  
16 October 1990. I have worked on numerous issues in electric, gas, telephone  
17 and water proceedings. My responsibilities are in the areas of economic and  
18 financial analysis, rate design, policy analysis, cost of service, tariff analysis and  
19 cost of capital.

20

21

1 I serve as the CPB's representative at the New York Independent  
2 System Operator ("NYISO"). The CPB has been designated by the NYISO as  
3 the statewide consumer advocate and is a formal voting member of the  
4 NYISO's decision making committees. I also represent CPB on the Natural Gas  
5 Reliability Advisory Group as a consumer representative. I am also a member  
6 of the New York State Energy Research and Development Authority's System  
7 Benefit Advisory Group.

8

9 Q. Have you previously testified before the New York State Public Service  
10 Commission?

11 A. Yes. I have testified in numerous proceedings before the Commission.

12

13 Q. What is the purpose of your testimony?

14 A. My testimony has two parts. In Part I, I demonstrate that Consolidated  
15 Edison Company of New York, Inc.'s ("Con Edison" or the "Company")  
16 requested return on equity of 11.2% for its electric business is overstated and  
17 that the Company's current cost of equity is 9.0%. I also respond to several  
18 assertions made by the Company in support of its return estimate and  
19 identify several errors in its presentation.

20

21

1                   In Part II, I address the Company’s rate design proposal regarding  
2                   customer charge increases to SC1 and SC 7, and recommend that these  
3                   charges not be increased.

4  
5                   Q.     Have you prepared an exhibit for your testimony?

6                   A.     Yes. I am sponsoring Exhibit \_\_\_\_ (TNN), consisting of two schedules.

7

8                   **PART I - RATE OF RETURN ON EQUITY**

9

10                  Q.     What return on common equity is Con Edison requesting for its electric  
11                  operations?

12                  A.     Con Edison is requesting a return on common equity of 11.2%. Its  
13                  recommendation is based on averaging the results of multiple estimates from  
14                  three different methods: 1) an average of 10.9% using the discounted cash flow  
15                  method (“DCF”) based on four different estimates ranging from 10.4% to 11.4%;  
16                  2) an average of 12.1% using the capital asset pricing model (“CAPM”) based  
17                  on two estimates of 12.0% and 12.2%; 3) and an average of 10.7% using the  
18                  Risk Premium method based on two estimates of 10.7%. In addition, Con  
19                  Edison is recommending a 0.3% premium for committing not to seek further rate  
20                  increases for three years. As I discuss in my testimony, the equity returns  
21                  based on the DCF and the CAPM methods are vastly overestimated and should  
22                  be rejected, while equity returns based on the Risk Premium method should be

1           discarded as the use of this method has been repeatedly rejected by the  
2           Commission. Finally, a premium for an extended stay out, should also be  
3           rejected at this time.

4

5   Q.    What is your recommended rate of return or capitalization rate for Con Edison?

6   A.    I recommend a total equity return of 9.0% for Con Edison. My equity cost  
7           estimate is based on application of the DCF and CAPM methods to a proxy  
8           group of electric and combination electric and gas companies with investment  
9           grade debt ratings by Moody's and Standard & Poor's. This rating criterion is  
10          different from the "A/A" rated proxy group for combination electric and gas  
11          companies reflected in the Recommended Decision in the Generic Finance  
12          Case (91-M-0509). As explained below, this change in the rating standard is  
13          appropriate and necessary to arrive at a proxy group of sufficient size to obtain  
14          reliable results. In other respects, my approach is consistent with the  
15          Recommended Decision in the Generic Finance Case.

16                 The DCF approach applied to the proxy group results in a median equity  
17                 cost estimate of 8.28%. The CAPM approach applied to the same proxy group  
18                 produces an equity cost of 10.06% for the traditional CAPM and 10.27% for the  
19                 zero-beta CAPM. The average of the two CAPM methods results in an equity  
20                 return of 10.17%. The CAPM analysis is based on a 10.9% market return, a .86  
21                 proxy group beta, a risk free rate of 4.87% and a risk premium of 6.03%.

1 Applying weightings of 2/3 to the median DCF result and 1/3 to the average of  
2 the CAPM results, in accordance with the Recommended Decision in the  
3 Generic Finance case and the Commission's decision in several cases,<sup>1</sup> I arrive  
4 at an equity return of 8.91% for Con Edison's electric operations.

5

6 A. Proxy Group

7

8 Q. How did you select the proxy group companies for your analysis?

9 A. I used the following criteria in selecting the electric proxy group: 1) each  
10 company must be listed by Value Line as an electric utility company composed  
11 of electric or combination electric and gas distribution companies; 2) each  
12 company must have investment grade debt rated by Moody's and Standard &  
13 Poor's; 3) over 70% of each company's total revenues must be derived from  
14 regulated utility operations; and 4) the company should not be involved in  
15 merger/acquisition activity.

16 Based on the stated criteria, I started the selection of the proxy group by  
17 looking at all 60 electric and combination electric and gas companies listed by  
18 Value Line. I used the latest issues of the Value Line Investment Survey dated  
19 June 1, 2007, June 29, 2007 and August 10, 2007 listing electric utility

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<sup>1</sup> See, most recently, Case 05-E-1222, New York State Electric & Gas Corporation, Order Adopting Recommended Decision with Modifications, August 23, 2006, and Cases 02-E-0198 and 02-G-0199, Rochester Gas and Electric Corporation, Order Adopting Recommended Decision with Modifications, March 7, 2003, p. 72.

1 companies in the Eastern, Central and Western states respectively. In step two,  
2 I discarded any company that was rated below investment grade by either  
3 Moody's or Standard & Poor's. As a result of this screen, thirteen companies  
4 rated below investment grade were discarded, leaving 47 companies in the  
5 proxy group. Next, I reviewed the level of regulated operations of the 47  
6 companies with an investment grade debt rating in the proxy group, discarding  
7 companies with less than 70% of total annual revenues derived from regulated  
8 utility operations. As a result of this criteria, an additional sixteen companies  
9 were excluded from proxy group, leaving 31 companies. I further discarded  
10 Energy East Corporation from the proxy group as it is in the process of being  
11 acquired by Iberdrola SA, as well as El Paso Electric since it is not paying any  
12 dividends. The proxy group that I have used for my analysis is comprised of 29  
13 companies as shown in Exhibit\_\_ (TNN), Schedule 1.

14  
15 Q. Why did you not follow the criteria established in the Generic Finance Case for  
16 the selection of the proxy group?

17 A. It has become virtually impossible to follow the criteria for selecting proxy  
18 groups established in the Generic Finance Case. Since the Return on Equity

19  
20 Consensus Document<sup>2</sup> (dated June 2, 1993) and the Recommended Decision

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<sup>2</sup> Prepared by Signatory Members of the Electric and Gas Industry Group that included the



1 in the Generic Finance Case (dated July 19, 1994) were issued, significant  
2 changes have occurred in the electric industry in terms of debt ratings and the  
3 level of regulated utility operations. When the Return on Equity Consensus  
4 Document was issued, there were 33 electric and combination electric and gas  
5 companies that were rated “A/A” by Moody’s and Standard & Poor’s. That  
6 number has now dwindled to eight companies, three of which have regulated  
7 revenues less than 70% of total revenues. In other words, only five companies  
8 would make the proxy group based on “A/A” rating as established in the Generic  
9 Finance Case. That is not a large enough sample on which to establish a  
10 reliable estimate of the cost of equity.

11

12 Q. Did the Generic Finance Case establish a level of regulated operations for  
13 inclusion in the electric proxy group?

14 A. No. The only criteria established in the Generic Finance Case for the electric  
15 company proxy group was that all companies included must have senior debt  
16 rated in the “A” category by Moody’s and Standard & Poor’s.<sup>3</sup> Presumably, most  
17 electric utilities at that time had exclusively regulated operations; hence this was  
18 not an issue. However, the Generic Finance Case did address the issue of  
19 regulated versus unregulated operations in regards to the establishment of the

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Department of Public Service and all New York utilities including the Consolidated Edison Company of New York, Inc.

1 gas proxy group composed of “pure play” gas distribution companies. It required  
 2 that over 96% of each company’s total revenues must be derived from gas utility  
 3 operations.<sup>4</sup>

4  
 5 B. Discounted Cash Flow Model

6  
 7 Q. How did you arrive at your DCF equity return estimate for Con Edison?

8 A. I applied a two-stage DCF growth model to the proxy group. This is the same  
 9 model that was developed in the Generic Finance Proceeding and was adopted  
 10 by the ALJs in their Recommended Decision. It has been consistently relied  
 11 upon by the Commission for over a decade, including the recently concluded  
 12 New York State Electric & Gas Corporation Proceeding (Case 05-E-1222). As  
 13 shown in Exhibit\_\_ (TNN), Schedule 1, page 3 of 3, this resulted in a median  
 14 equity return of 8.28% for Con Edison.

15  
 16 Q. Could you please briefly describe the DCF method that you applied?

17 A. Yes. The DCF method is a market based approach that determines the return  
 18 on equity from the investor's perspective. The familiar DCF formula is:

19  
 20  
 21 
$$P_0 = \frac{D_1}{r}$$

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22  
<sup>3</sup> Id., at 6.

<sup>4</sup> Id.

1 k-g

2  
3 This fundamental equation states that a rational investor equates the  
4 current market price ( $P_0$ ) of a stock to the expected future returns from that  
5 stock. Future returns from the stock are the expected stream of dividends  
6 discounted at the market-required return ( $k$ ), net of the effect of growth ( $g$ ).

7  $D_1$  is the first year dividend.

8 Since the capitalization rate is not directly observable, the basic idea of  
9 the DCF approach is to derive the cost of equity from the observed share price  
10 and an estimate of investor expected future dividends. This is based on the  
11 intuitive concept that dividends plus capital appreciation reflect the investor's  
12 total expected return.

13 The DCF formula can be rewritten by solving the above equation for the  
14 cost of equity ( $k$ ).

$$15 k = D_1/P_0 + g$$

16  
17  
18 In terms of the rewritten DCF formula, the cost of equity ( $k$ ) is equal to the sum  
19 of the expected dividend yield ( $D_1/P_0$ ) and the expected growth rate of future  
20 dividends ( $g$ ).  
21

22  
23 Q. What is the first component of the DCF formulation [ $k = D_1/P_0 + g$ ]?  
24

A. The first component of the DCF formulation is the expected dividend yield

1 (D<sub>1</sub>/P<sub>0</sub>). It is the quotient of the expected future dividends and the current stock  
2 price. A stock's dividend yield, in comparison with the dividend yield of other  
3 stocks, indicates whether it is an income or a growth asset. For example, bonds  
4 generally have high yields and low growth, and are hence considered income  
5 assets. Conversely, common stocks of growing firms have low yields and high  
6 growth, and are generally considered growth assets.

7

8 Q. What is the growth term (g) in the standard DCF formula?

9 A. The growth term in the DCF formula represents the growth in the value of the  
10 firm's common stock as reflected through dividend and stock price increases.  
11 The DCF approach assumes that the firm is operating in a "steady state." If the  
12 steady state holds, the growth rates in earnings per share, dividends per share  
13 and book value per share are the same, and are a product of the retention ratio  
14 and the expected return on equity.

15 In reality, it is not possible to achieve a "true" steady state. Thus, book  
16 value per share, dividends per share and earnings per share generally grow at  
17 different rates that may all differ from the growth rate indicated by the retention  
18 ratio and expected return on equity.

19 Q. How did you estimate the two-stage proxy group DCF equity return for Con  
20 Edison?

21 A. I estimated the two-stage proxy group DCF equity return, relying on the model

1 used in the Generic Finance Proceeding by the Electric and Gas Industry  
2 Group. The six-month average prices for the companies in the proxy group are  
3 the average of the monthly high and low closing price of each stock. I used the  
4 period February 1, 2007 to July 31, 2007. The other data, including dividends  
5 per share, earnings per share, book value per share and the shares of common  
6 stock, are all taken from the June 1, 2007, June 29, 2007, and August 10, 2007  
7 issues of the Value Line Investment Survey. As shown in Exhibit\_\_ (TNN),  
8 Schedule 1, page 3 of 3, the median equity return based on this method is  
9 8.28%.

10  
11 C. Capital Asset Pricing Model

12 Q. What were the results of your application of the CAPM methodology to estimate  
13 Con Edison's equity return?

14 A. The CAPM produced a required return on equity of 10.06% for the traditional  
15 CAPM and 10.27% for the zero-beta CAPM approach. The average of the two  
16 CAPM approaches resulted in an equity return of 10.17%. Exhibit\_\_ (TNN),  
17 Schedule 2 provides a detailed explanation of the calculations used to  
18 determine the equity return under the CAPM.

19 Q. Have you used the same CAPM methodology that was adopted in the Generic  
20 Finance Case?

21 A. Yes. The only difference is the use of Merrill Lynch based expected return

1           rather than one based on historic data from Ibbotson Associates. Once again,  
2           the Commission adopted this change from the Generic Finance methodology  
3           over a decade ago and has consistently relied upon it. In Case 05-E-1222, the  
4           Commission said the following:

5                       As for the CAPM, NYSEG's reliance on the historic Ibbotson data  
6                       and a DCF of the S&P 500 to estimate the market return is  
7                       rejected. The historic Ibbotson data is inconsistent with more  
8                       recent forward-looking Ibbotson estimates and the S&P 500 DCF  
9                       relies upon the single growth DCF model which the Commission  
10                      has not employed for over a decade.

11                      (Order Adopting Recommended Decision with Modifications,  
12                      Issued and Effective August 23, 2006, at 96.)

13  
14  
15  
16    Q.    Please briefly describe the CAPM approach for estimating equity returns.

17    A.    The CAPM formally describes the trade-off between risk and required return for  
18           securities. The equation below illustrates that the rate of return required by  
19           investors ( $R_c$ ) consists of a risk-free return ( $R_f$ ), plus a premium compensating  
20           investors for bearing the risk commensurate with the stock's market risk (Beta)  
21           and the market price of risk ( $R_m - R_f$ ). The risk premium varies from stock to  
22           stock. The traditional CAPM formula is stated as:

23

$$24 \qquad R_c = R_f + \text{Beta} (R_m - R_f)$$

25           A basic premise underlying the CAPM is that there is less risk associated  
26           with an investment in a relatively stable stock than in the stock of a small

1 speculative venture. As a result, investors in a speculative venture stock will  
2 require higher returns than investors in a stable stock, because they are  
3 assuming additional risk. The CAPM quantifies the additional return investors  
4 require for accepting this higher risk.

5

6 Q. Please describe Exhibit\_\_ (TNN), Schedule 2.

7 A. Exhibit\_\_ (TNN), Schedule 2 consists of two pages. Page 1 shows the  
8 traditional CAPM formula used to derive the required return for the proxy group,  
9 while page 2 shows the zero-beta CAPM application. The required return is the  
10 sum of the risk-free rate and the market-risk premium adjusted using the proxy  
11 group average beta.

12

13 Q. How did you determine the risk free rate, market return and beta used in this  
14 analysis?

15 A. To determine the risk-free rate, I used a six-month average ending July 31,  
16 2007 of 30-Year and 10-year Treasury Bond Yields as reported by the Federal  
17 Reserve Board. (Federal Reserve Statistical Release, Historical Data) That  
18 average is 4.87%.

19 The beta of 0.86 used to adjust the market risk-premium was derived  
20 from the proxy group as the average of the individual company betas as  
21 reported by Value Line. These are the same electric and combination electric

1 and gas proxy group companies used for the DCF analysis.

2 The market return of 10.9% I have used is based on the August 10, 2007  
3 issue of Merrill Lynch Quantitative Profiles - Monthly Insights for Equity  
4 Management. The 10.9% estimate is the implied return for a portfolio of 1,168  
5 firms.

6 The risk premium was derived by subtracting the risk-free rate of 4.87%  
7 from the market return of 10.9%, resulting in a risk premium of 6.03%.

8 Incorporating all variables in the respective formulas, indicates a required  
9 return of 10.06% for the traditional CAPM approach and 10.27% for the zero-  
10 beta CAPM approach, as shown in Exhibit\_\_(TNN), Schedule 2, page 1 and 2  
11 respectively. The average of the two CAPM approaches results in an equity  
12 estimate of 10.17%  $((10.06\% + 10.27\%)/2)$ .

13

14 D. Overall Recommendation

15 Q. What is your estimate of equity cost for Con Edison?

16 A. I estimated the cost of equity by applying the 2/3 DCF – 1/3 CAPM weighting  
17 consistently used by the Commission and also recommended by the Judges in  
18 the Generic Finance case. My median DCF estimate is 8.28% and my average  
19 CAPM estimate is 10.17%. With the DCF estimate given 2/3 weight and the  
20 CAPM estimate given 1/3 weight, the resulting return before any adjustment, is  
21 8.91%.



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Q. Did you make any adjustments to the estimated equity return for Con Edison?

A. Yes. I have adjusted the estimated return of 8.91% for credit quality. Con Edison is rated A by Standard & Poor's and A2 by Moody's both of which fall in the middle of the "A" rating. The median bond rating of the proxy group I have used is Baa2 by Moody's and BBB+ by Standard & Poor's. While the Baa2 rating by Moody's is in the middle of the "B" rating the BBB+ by Standard & Poor's is on the high end of the "B" rating. To account for the differences in the bond ratings of the proxy group and Con Edison, I have looked at the difference in A-rated and Baa/BBB-rated long term public utility bond yields. Over the six-month period from February 2007 to July 2007, A-rated utility bond yields averaged 6.05%, while Baa/BBB-rated utility bond yields over the same period averaged 6.23%. I have taken 12 basis points or two-thirds of the 18 basis points difference between A-rated and Baa/BBB-rated long-term utility bond yields as the basis of my credit quality adjustment. I have not used the entire difference in bond yields between "A" and "Baa/BBB" rated utility bonds recognizing that the Standard & Poor's rating of my proxy group is on the high end of the "B" rated category. Subtracting 12 basis points from my earlier estimate of 8.91% as Con Edison equity return results in an equity return estimate for Con Edison of 8.79% after applying the credit quality adjustment.

1 Q. Are you proposing an issuance adjustment for the costs of equity issuance  
2 during the rate year?

3 A. Yes. Company Exhibit\_ (AP-12), shows that the company will be issuing \$600  
4 million of equity during the rate year. Based on the method approved in the  
5 Generic Finance Case and relied upon by the Commission in subsequent  
6 proceedings, I have estimated an equity issuance allowance of 21 basis points.  
7 Based on issuance costs of approximately 3.0% that is consistent with previous  
8 company equity financing, I have estimated an issuance cost of \$18 million.  
9 The average common equity balance as reported by the Company in Exhibit\_  
10 (AP-11), Schedule is approximately \$8.6 billion. The \$18 million issuance cost  
11 is approximately 0.21% of the \$8.6 billion common equity balance.

12 Adding 21 basis points to my equity return estimate after credit quality  
13 adjustment of 8.79% results in a final equity estimate of 9.0%.

14  
15 Q. Have you made an adjustment to your equity return recommendation for a  
16 multi-year rate plan?

17 A. No, not at this time. I recommend that the Commission establish an equity  
18 return for one year. The CPB is not willing to suggest a longer-term return rate  
19 based on Con Edison filed plan, which it does not support as presented, and  
20 cannot speculate about the duration of any plan that may ultimately result from  
21 this proceeding. Should a comprehensive and balanced multi-year rate plan be

1 addressed in negotiations, the CPB would be willing to discuss the  
2 appropriateness of an adjustment to its calculated equity return for a multi-year  
3 stay out.

4

5 Q. Have you estimated the revenue impact of your 9.0% equity return  
6 recommendation as compared to the Company's 11.2% equity allowance  
7 request?

8 A. Yes. Based on the Company's response to NYC Interrogatory No. 6, an  
9 increase/decrease of 100 basis points in equity return has a revenue  
10 requirement impact of approximately \$112 million. Since the difference  
11 between my equity return estimate of 9.0% and Con Edison's request of 11.2%  
12 is 220 basis points, Con Edison's electric customers would save approximately  
13 \$246 million if my recommendation is adopted.

14

15 E. Analysis of Consolidated Edison's Equity Return Proposal

16 Q. Please briefly describe how the Company estimated its proposed cost of equity  
17 of 11.2%.

18 A. Company Witness Dr. Roger Morin recommends an equity return of 11.2%  
19 based on the use of three different methods. The three methods he uses are  
20 DCF, CAPM, and Risk Premium. As shown in Exhibits RAM-5, RAM-6, RAM-7  
21 and RAM-8, Dr. Morin estimated four separate DCF equity returns using

1 different combinations of proxy groups and growth rates. Dr. Morin's DCF  
2 calculations resulted in equity returns ranging from 10.2 % to 11.2%. He then  
3 added 20 basis points for flotation costs to all four of his DCF estimates bringing  
4 his equity return estimates ranging from 10.4% to 11.4%. Second, he used the  
5 CAPM approach that produced equity returns of 11.7% and 11.9% for the  
6 traditional and zero-beta CAPM, respectively. Dr. Morin then added 30 basis  
7 points for flotation cost, bringing his CAPM estimates to 12.0% and 12.2% for  
8 the traditional and zero-beta CAPM respectively. Third, Dr. Morin used two Risk  
9 Premium analyses, both resulting in estimates of 10.4% equity return. He again  
10 added 30 basis points for flotation cost bringing his Risk Premium equity  
11 estimate to 10.7%

12  
13 Q. Do you agree with the Company's approach in estimating its equity return?

14 A. No. Dr. Morin's estimates should not be relied upon. His DCF analysis is not  
15 consistent with the Recommended Decision in the Generic Finance Case, as  
16 well as the numerous PSC decisions based on that methodology, and results in  
17 estimates that are overstated. His CAPM estimate is based on the use of  
18 completely unrealistic market returns and is also overstated. Moreover, Dr.  
19 Morin's selection of proxy groups is arbitrary, flawed and inconsistent with the  
20 intent of the Generic Finance Case. Finally, the use of the Risk Premium  
21 method was rejected by the ALJs in the Generic Finance Case and has been

1 repeatedly rejected by the Commission.

2

3 Q. Please briefly describe how Dr. Morin selected his proxy groups.

4 A. Dr. Morin utilizes two different proxy groups, the first based on companies  
5 designated as distribution utilities by S&P and the second based on Moody's  
6 Electric Utility Index. As shown in Company Exhibits RAM-5 and RAM-7, the  
7 S&P based proxy group has 17 companies and the Moody's based proxy group  
8 has 20 companies.

9

10 Q. Please comment on Dr. Morin's selection of proxy groups.

11 A. The selection of Dr. Morin's proxy groups is arbitrary. It includes some electric  
12 and combination electric and gas utilities while excluding others. As he stated,  
13 two criteria are used to establish the proxy group; investment grade rating  
14 (Baa3 and above) and Value Line coverage. However, there are 39 electric and  
15 combination electric and gas utilities that he excludes from his S&P based proxy  
16 group and 34 companies that he excludes from his Moody's based proxy group.

17 All of these companies meet both of his own criteria of inclusion in the proxy  
18 group; they all have investment grade rating and they all have Value Line  
19 coverage.

20

21 Q. Are you suggesting that Dr. Morin should have included all the 39 companies he

1 left out of his S&P based proxy group and all the 34 companies he left out of the  
2 Moody's based proxy group?

3 A. No. Even though the companies he left out meet his own criteria for inclusion,  
4 several of these companies have substantial unregulated operations and should  
5 not be included in a proxy group. Dr. Morin did not use the level of regulated  
6 utility operations as a criterion for inclusion in his proxy group. In fact,  
7 Constellation Energy, which is in both his proxy groups, has only 15.6% of  
8 regulated utility operations.

9 Applying a screen for regulated utility operations, similar to the one I  
10 used, i.e., include companies with over 70% regulated utility revenues, would  
11 still leave 21 companies that meet his other two criteria and should be included  
12 in his S&P based proxy group. Similarly, 16 companies would still meet his  
13 criteria, after applying this screen for regulated utility operations, and should be  
14 included in his Moody's based proxy group.

15

16 Q. Going back to Dr. Morin's original proxy groups of 17 S&P based and 20  
17 Moody's based companies; did you find other problems with this selection?

18 A. Yes. Both of his proxy groups include companies that do not meet investment  
19 grade criteria by both S&P and Moody's. Three companies in his S&P based  
20 proxy group, CenterPoint Energy, Duquesne Light Holdings, Inc. and TXU  
21 Corporation, are rated below investment grade by Moody's. Similarly, TECO

1 Energy, Inc. that is part of Dr. Morin's Moody's based proxy group, is rated  
2 below investment grade by Moody's itself. Further, several utilities in both the  
3 S&P and Moody's based proxy group used by Dr. Morin should be excluded as  
4 they have substantial unregulated operations. As mentioned above, I have  
5 excluded companies with less than 70% of regulated operations from my proxy  
6 group. Based on that criteria; half a dozen companies should be excluded from  
7 both of Dr. Morin's proxy groups. Using a relatively lower threshold of 50%  
8 regulated utility operations would still exclude two companies from the Dr.  
9 Morin's S&P based proxy group and four companies from the Moody's based  
10 proxy group.

11

12 Q. What is your conclusion regarding Dr. Morin's proxy group selection?

13 A. As shown above, the selection of Dr. Morin's proxy groups is arbitrary. Instead  
14 of establishing a selection criteria and then applying it across the electric utility  
15 industry, he started with specified lists of companies used by S&P and Moody's  
16 that excluded dozens of companies that met his own criteria of being investment  
17 grade and having Value Line coverage. Further, as shown above his proxy  
18 groups included companies rated below investment grade and with significant  
19 unregulated operations. It is unreasonable to include such companies in a  
20 proxy group to determine the cost of equity for Con Edison.

21

1 Q. Please briefly describe Dr. Morin's DCF analysis.

2 A. Dr. Morin uses a single-stage model to perform four separate DCF analyses.  
3 He uses two different proxy groups and two different estimates of growth rates  
4 to perform these analyses. His first proxy group, based on companies  
5 designated as distribution utilities by S&P (S&P based proxy group), is  
6 composed of 17 electric utilities, while his second proxy group based companies  
7 in the Moody's Electric Utility Index (Moody's based proxy group) is composed  
8 of 20 companies. For both proxy groups, Dr. Morin estimates the DCF equity  
9 return alternatively using Value Line estimates of earnings per share growth and  
10 Zack's long-term earnings growth estimates. For the S&P based proxy group  
11 he estimates returns of 11.2% and 11.4% for the Value Line and Zack based  
12 growth rates respectively. For the Moody's based proxy group, Dr. Morin  
13 estimates DCF equity returns of 10.4% and 10.6% for the Value Line and Zack  
14 based growth rates, respectively.

15

16 Q. Is Dr. Morin's DCF analysis consistent with that adopted in the Recommended  
17 Decision in the Generic Finance Case?

18 A. No. Dr. Morin's DCF analysis makes a major departure from the methodology  
19 specified in the Generic Finance Proceeding. Dr. Morin rejects the use of the  
20 two-stage DCF model as recommended in the Generic Finance Case and  
21 consistently relied upon by the Commission and instead uses a single-stage,



1 DCF model. He discusses at length why he uses analysts' forecasts of growth  
2 contained in Zack's Investment Research, Inc. and Value Line while rejecting  
3 other measures of growth like sustainable growth. The question of whether to  
4 use a single-stage or two-stage DCF model along with numerous other issues,  
5 many of which have been raised by Dr. Morin, were discussed in great details in  
6 the Generic Finance Proceeding and a consensus methodology was agreed  
7 upon. After considering other methods Dr. Stewart Myers, of MIT concluded  
8 the following:

9 Dr. Myers concluded that if dividend growth is expected to vary in  
10 the future, rather than remain constant, then the simplifying  
11 assumption that underlies the constant growth DCF model does  
12 not work. Hence, the single stage DCF model overestimates the  
13 cost of equity if immediate and near term growth is temporarily  
14 high, and underestimates the cost of equity if immediate and near  
15 term growth is temporarily low.

16 \* \* \*

17  
18  
19 The Myers Report concluded that for companies that have not  
20 settled into steady state, there is no general rule for choosing the  
21 most accurate growth rate forecasting method. He did note,  
22 however, that the use of a two-stage DCF, or even a long form  
23 variable growth dividend discounting model could do a better job  
24 of capturing this type of situation than a single-stage model.  
25 Therefore, errors in estimated investors' forecasts of future  
26 growth are inevitable, and will occur even if all the DCF method's  
27 assumptions are satisfied.

28  
29 (Return on Equity Consensus Document, issued June 2, 1993,  
30 Appendix A at 3, 4.)  
31

32 Overall, all of Dr. Morin's DCF estimates are overstated and should be rejected.

1

2 Q. Please comment on Dr. Morin's flotation cost allowance.

3 A. Company witness Dr. Morin adds a 20 basis flotation cost adjustment to all four  
4 of his DCF equity cost estimates and 30 basis points to his two CAPM equity  
5 cost and his two Risk Premium estimates. There are two problems with this  
6 approach. First, there is no reason why Dr. Morin computes two different  
7 amounts for issuance costs, i.e., 20 basis points added to the DCF estimate and  
8 30 basis points added to the CAPM and Risk Premium estimates. Second,  
9 issuance costs should be permitted when they are incurred and not on an on-  
10 going basis. The Commission in Cases 02-E-0198 and 02-G-0199 said the  
11 following:

12 We agree with the Judge's recommendation to exclude a  
13 separate adjustment for selling and issuance costs, because our  
14 policy has been to allow recovery of such expenses when they  
15 are incurred ... (Order issued March 7, 2003, p. 71))

16  
17 I recommend that the Commission not allow a flotation cost adjustment  
18 in the manner proposed by Dr. Morin.

19 Q. Please briefly describe Dr. Morin's CAPM analysis.

20 A. Dr. Morin estimates two sets of equity returns based on the traditional and zero-  
21 beta CAPM approaches. For risk premium, he uses 7.6% based on an average  
22 of an Ibbotson Associates based calculation and a DCF analysis applied to the  
23 aggregate equity market using Value Line data. For the risk free rate, Dr. Morin

1 uses the U.S. Treasury 30-year bond yield of 4.8% for March 2007. Finally, for  
2 beta he uses .91, the average of the two proxy groups that he has utilized for  
3 his DCF analysis. Based on these inputs, Dr. Morin computes a traditional  
4 CAPM of 11.7% and an empirical or Zero-Beta CAPM of 11.9%. He adds 30  
5 basis points for flotation to these estimates to arrive at final estimates of 12.0%  
6 and 12.2% for the traditional and zero-beta CAPM with an average of CAPM  
7 estimate of 12.1%.

8  
9 Q. Do you agree with Dr. Morin's CAPM analysis?

10 A. No. Dr. Morin's risk premium of 7.6% is the average of a 7.1% Ibbotson  
11 Associates and an 8.1% DCF derived risk premium. Both these risk premiums  
12 are based on underlying market returns that are completely unrealistic and  
13 hence result in CAPM estimates that are vastly overstated. His first risk  
14 premium of 7.1% is taken from the Ibbotson Associates study, Stocks, Bonds,  
15 Bills and Inflation, 2006 Yearbook, and is based on the spread between  
16 common stock returns and the income component of returns on long-term  
17 government bonds. Since risk premium is the difference between market return  
18 and the risk free rate, Dr. Morin's assumed market return is 11.9% based on the  
19 risk free rate of 4.8% he used in his CAPM analysis. This market return is 100  
20 basis points above the 10.9% market return reported by Merrill Lynch for 1,168  
21 firms as reported in its August 10, 2007 issue of Quantitative Profiles – Monthly

1           Insight for Equity Management.

2           Second, Dr. Morin estimates a risk premium of 8.1% based on a DCF  
3           analysis applied to the aggregate equity market using Value Line aggregate  
4           stock market index and growth forecasts. Once again, the assumed market  
5           return underlying Dr. Morin's 8.1% risk premium derivation is completely  
6           unrealistic. Given a risk premium of 8.1% and a risk free rate of 4.8%, the  
7           underlying market return assumed by Dr. Morin is 12.9%. As stated above, the  
8           market return reported by Merrill Lynch for 1,168 firms as reported in its August  
9           10, 2007 issue of Quantitative Profiles – Monthly Insight for Equity Management  
10          is 10.9%. Merrill Lynch's estimate of market return for the S&P 500 is also  
11          10.9%. In other words, Dr. Morin's estimate of market return of 12.9% is 200  
12          basis points higher than the estimate of 10.9% provided by Merrill Lynch. The  
13          inputs to the CAPM formula are clearly excessive resulting in equity returns that  
14          are also excessive and unrealistic.

15

16

17       Q.    Are there other flaws in Dr. Morin's CAPM analysis?

18       A.    Yes. Dr. Morin has not used the approach recommended in the Generic  
19          Finance Case and relied upon by the Commission for computing the risk free  
20          rate. The Generic Finance Case recommended an average of 10-year and 30-  
21          year Treasury bond yields over a six-month period as the basis for computing

1 the risk-free rate. Dr. Morin used only the 30-year Treasury bond yield over a  
2 single month (March 2007) as the basis of his risk free rate. Although the risk  
3 free rate of 4.8% used by Dr. Morin is fairly close to my estimate of 4.87%,  
4 these rates can vary substantially. Over the last six-month period that I have  
5 used, monthly 30-year Treasury bond yields ranged from a low of 4.72% to high  
6 of 5.20%. Similarly, monthly 10-year Treasury bond yields over the last six  
7 months ranged from a low of 4.56% to a high of 5.10%.

8

9 Q. What would Dr. Morin's CAPM estimate of the equity return be if he used the  
10 correct market return of 10.9%, as reported by Merrill Lynch, in his CAPM  
11 analysis?

12 A. Dr. Morin's CAPM estimates would be 10.35% and 10.49% for the traditional  
13 and zero-beta approaches, respectively, or an average CAPM return of 10.42%.  
14 The risk premium would be 6.1%, instead of 7.6% used by Dr. Morin. Dr.  
15 Morin's 10.42% average CAPM equity return would be 25 basis points rather  
16 than 193 basis points (based on Dr. Morin's actual CAPM estimate of 12.1%)  
17 higher than my average CAPM estimate of 10.17%, although we use different  
18 risk free rates and betas. Dr. Morin uses a risk free rate of 4.8% while I use  
19 4.87%. Similarly, Dr. Morin has used a beta of 0.91, while my beta estimate is  
20 0.87.

21

1 Q. Please comment on the Risk Premium approach used by Dr. Morin.

2 A. The Commission has repeatedly rejected the use of the Risk Premium  
3 approach as used by Dr. Morin. In Cases 94-G-0885 and 93-G-0765, the  
4 Commission referenced the Recommended Decision and rejected the risk  
5 premium approach:

6 ... the Judge rejected two additional methods: the company's risk  
7 premium approach (whose results he deemed too volatile), and  
8 comparable earnings (presented by staff because it was included  
9 in the generic finance case consensus proposal).

10

11 Opinion No. 95-16, National Fuel Gas Distribution Corporation,  
12 issued September 15, 1995, page 44.

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More recently, in Case 05-E-1222, the Recommended Decision that was

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adopted by the Commission said the following:

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(Recommended Decision at 62, 63.)

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**PART II – RATE DESIGN**

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Q. Please briefly describe the Company's proposal regarding the customer charge

1 for Service Classification (SC) 1 – Residential & Religious Electric Service and  
2 SC 7 – Residential & Religious – Space or Space and Water Heating.

3 A. Con Edison is proposing to increase the SC1 and SC7 customer charge for  
4 electric service by approximately 29 percent. Under the Company’s proposal,  
5 the customer charge for SC 1 and SC7 will increase by \$3.43 per month from  
6 the current charge of \$11.78 to a proposed charge of \$15.21. On an annual  
7 basis, residential customers will pay an additional \$41.16 for electric service as  
8 a result of this customer charge increase under the Company’s proposal.

9

10 Q. Do you agree with the Company’s proposal?

11 A. No. There is no good reason for the Company’s proposal. In fact, there is no  
12 reason why the customer charge should be increased at all. The current  
13 customer charge of \$11.78 per month is very close to the customer cost for  
14 serving SC1 customers. According to the study Company’s latest Embedded  
15 Cost of Service (ECOS) study, the customer cost for SC1 is \$12.20 per month.

16 Q. Isn’t it true that the customer cost for SC7 is higher?

17 A. Based on the Company’s ECOS, the customer cost for SC7 is \$17.37 per  
18 month. This is higher than the Company’s proposed customer charge of \$15.21  
19 per month for SC1 and SC7 customers. Although, there may be good reasons  
20 for having the same rates for both SC1 and SC7, since they are both residential  
21 customers, one cannot justify an increase to SC1 that has 2.6 million

1 customers, based on the need for parity with SC7 that has only 16 thousand  
2 customers.

3

4 Q. What is your proposal regarding the SC1 and SC7 customer charges?

5 A. I propose that the SC1 and SC7 customer charge not be increased at all since  
6 there is a small difference between the current customer charge and the  
7 customer cost based on the Company's latest ECOS. Cost studies are not an  
8 exact science and there is no need to set these charges precisely on the  
9 derived costs. Alternatively, if the customer charge must be increased, it should  
10 be no higher than the customer cost of \$12.20 per month based on the  
11 Company's latest ECOS.

12

13 Q. Does this conclude your testimony?

14 A. Yes.



EXHIBIT